



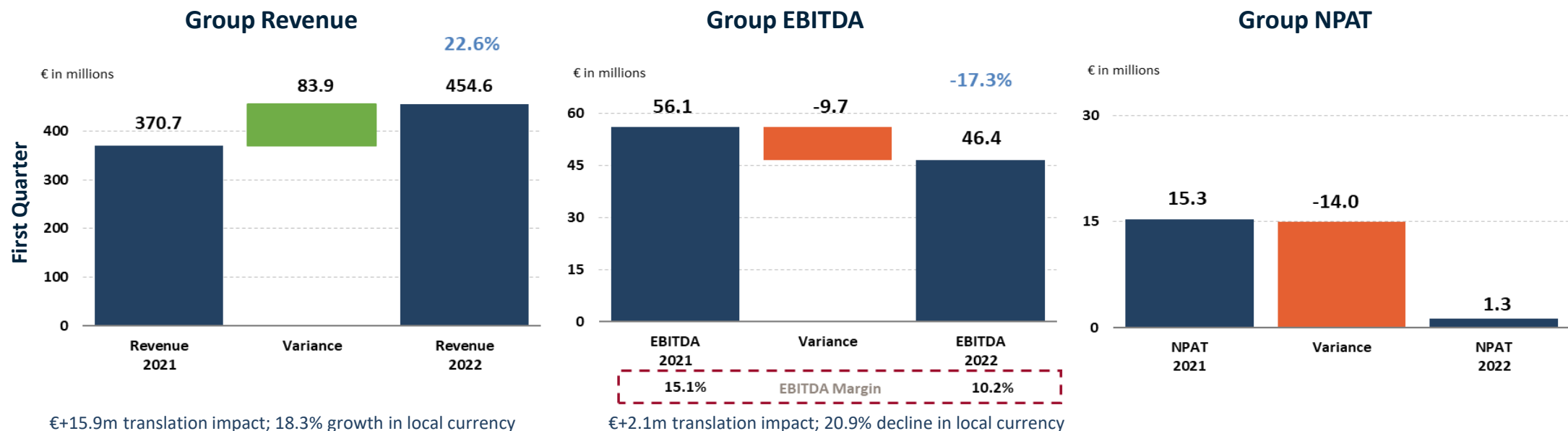
Financial Results – First Quarter 2022

Investors' and Analysts' Presentation

Nicosia, 12 May 2022

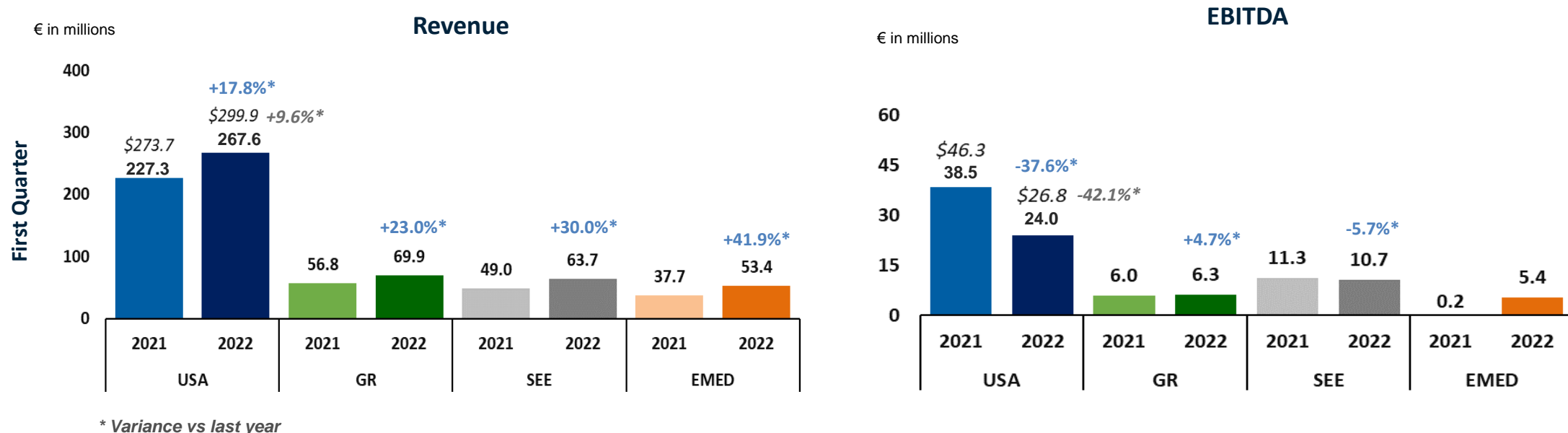


First Quarter 2022 Highlights



- Group Revenue recorded strong growth by 22.6%, reaching €455m. Significant price increases across products and countries.
- EBITDA dropped by €9.7m to €46m as the phasing in of higher prices only gradually absorbed the increase in energy and input costs. Further price increases announced, effective Q2 2022.
- Q1 2022 Net Profit at €1.3m (vs €15m in 2021) due to lower EBITDA level and FX losses (EGP).
- Net Debt at €757m. Same level as Q1 2021.

First Quarter 2022 Highlights



- US Revenue at €268m (+17.8%, +9.6% in \$), while EBITDA retracted to €24m. Significant price increases across all products gradually partly covered spike in imported cement cost and high production costs.
- Greece/WE Revenue +23% to €70m with higher prices and domestic volumes. Stable EBITDA at €6m, suppressed by rising fuel and electricity costs.
- SEE also recorded top line growth (+30% to €64m). Prices matched rising costs, EBITDA marginally declined to €11m (-€0.6m).
- EMED Revenue growth at 41.9% to €53m, mostly attributable to Egypt. Price rises offset elevated energy cost, inflationary pressures and local currency devaluations. EBITDA at €5m (vs €0.2m in 2021).

Record Revenue Levels Not Converted to Improved Profitability Due to Rising Costs (CoGS +32%).

In Million Euros, unless otherwise stated

	Q1 2022	Q1 2021	Variance
Revenue	454.6	370.7	22.6%
<i>Cost of Goods Sold</i>	-364.5	-276.3	32.0%
Gross Margin (before depreciation)	90.1	94.5	-4.6%
<i>SG&A</i>	-45.1	-38.2	18.2%
<i>Other Income / Expense</i>	1.5	-0.2	
EBITDA	46.4	56.1	-17.3%
<i>Depreciation/Impairments</i>	-34.4	-32.6	
<i>Finance Costs - Net</i>	-6.9	-9.1	
<i>FX Gains/Losses</i>	-2.9	5.5	
<i>Share of profit of associates & JVs</i>	-0.6	0.8	
Profit Before Taxes	1.5	20.6	-92.7%
<i>Income Tax Net</i>	-0.8	-5.6	
<i>Non Controlling Interest</i>	0.6	0.3	
Net Profit after Taxes & Minorities	1.3	15.3	-91.4%
Earnings per Share (€/share) – basic	0.018	0.199	

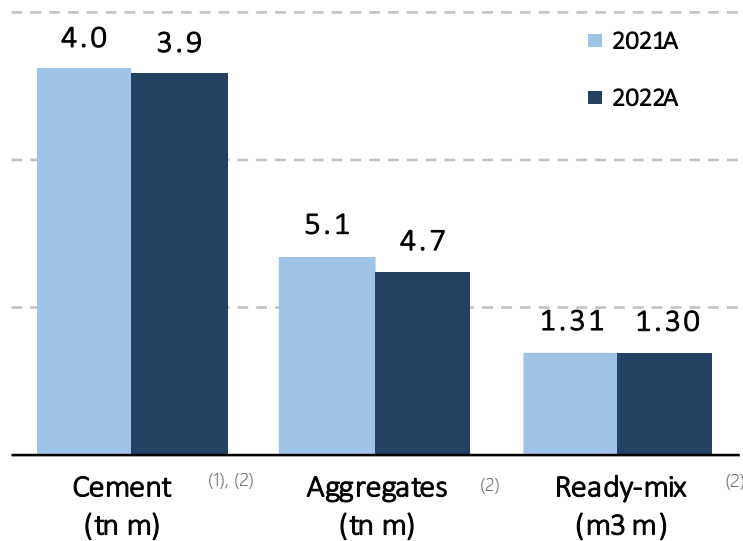
Group Balance Sheet 31 March 2022

In Million Euros, unless otherwise stated

	31 Mar' 22	31 Dec' 21	Variance Mar 22 vs Dec 21
<i>Property, plant & equipment and inv. Property</i>	1,538.6	1,556.4	-17.8
<i>Intangible assets and goodwill</i>	363.6	363.4	0.2
<i>Investments/Other non-current assets</i>	157.7	124.8	32.9
Non-current assets	2,059.9	2,044.6	15.3
<i>Inventories</i>	319.3	305.1	14.2
<i>Receivables and prepayments</i>	290.7	249.0	41.7
<i>Cash and liquid assets</i>	70.4	79.9	-9.5
Current assets	680.4	634.0	46.4
Total Assets	2,740.3	2,678.6	61.7
<i>Share capital and share premium</i>	1,165.3	1,165.3	-0.0
<i>Treasury shares</i>	-38.4	-31.8	-6.6
<i>Retained earnings and reserves</i>	189.8	188.1	1.7
<i>Non-controlling interests</i>	14.6	15.3	-0.7
Total equity	1,331.2	1,336.9	-5.7
<i>Long-term borrowings and lease liabilities</i>	707.9	687.5	20.4
<i>Deferred income tax liability</i>	117.6	113.6	4.0
<i>Other non-current liabilities</i>	115.8	99.9	15.9
Non-current liabilities	941.2	900.9	40.3
<i>Short-term borrowings and lease liabilities</i>	119.3	105.6	13.7
<i>Trade payables and current liabilities</i>	348.5	335.2	13.3
Current liabilities	467.9	440.8	27.0
Total Equity and Liabilities	2,740.3	2,678.6	61.6

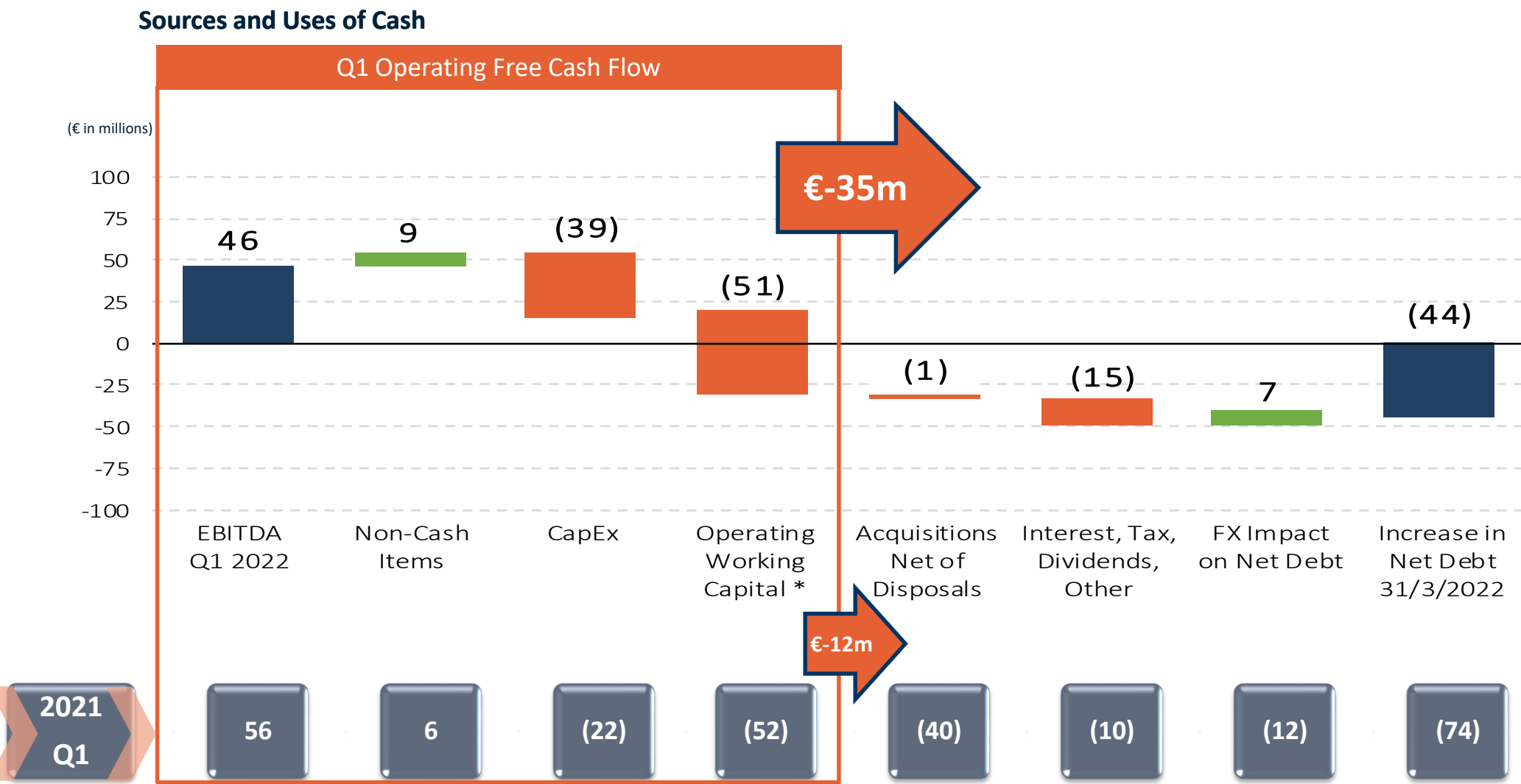
Stable Group Volume Performance. More Cement Sales in Domestic Markets.

First Quarter Sales Volume



- * Intragroup product sales for processing are included in sales volumes
- (1) Cement sales include clinker and cementitious materials
- (2) Includes Brazil, does not include Associates
- (3) % represents performance versus last year

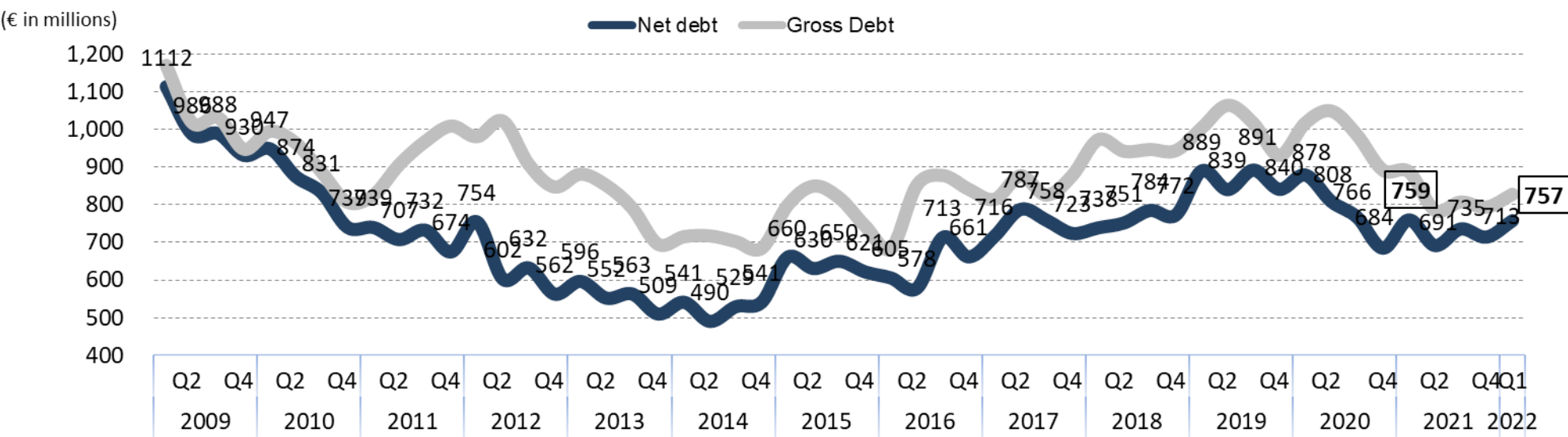
Seasonal Quarterly Outflow Increase Due to Lower EBITDA and Higher CAPEX.



* Acquisitions, Interest and tax related payments are presented separately and excluded from Operating Working Capital cash movements

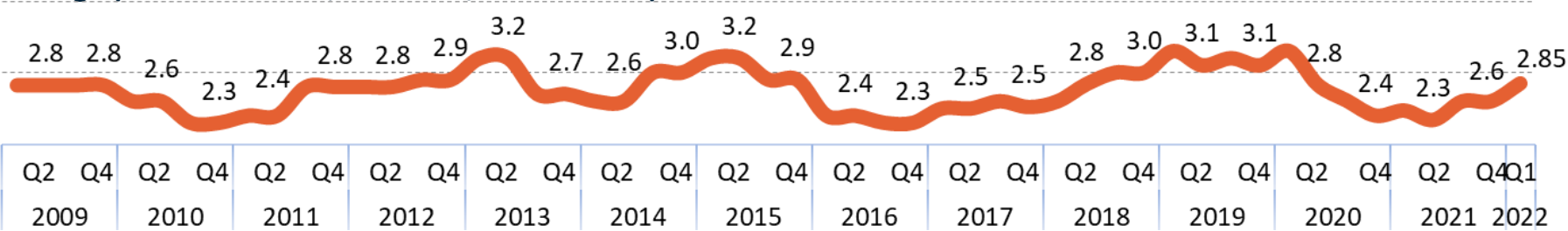
Net Debt at €757m, Same as Previous Year Q1.

Group Net and Gross Debt Evolution



2019 figures affected by adoption of IFRS 16.

Group Leverage (Covenant Ratio; Net Debt/12M EBITDA)

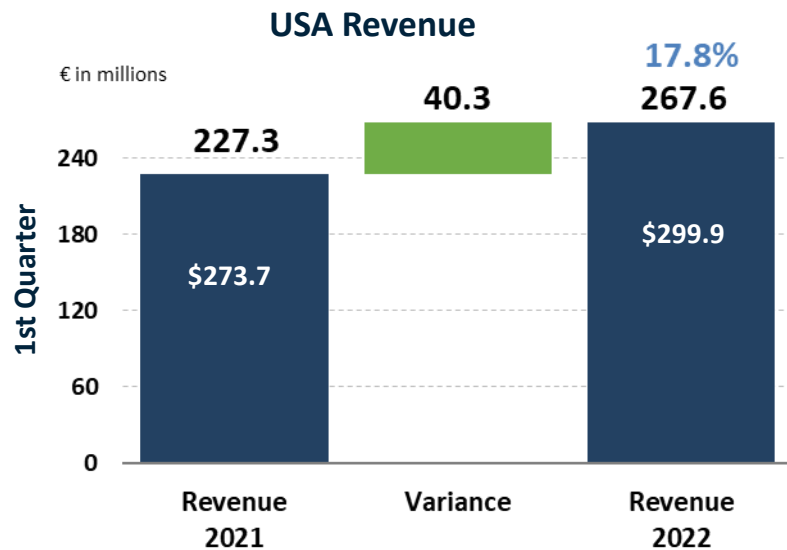




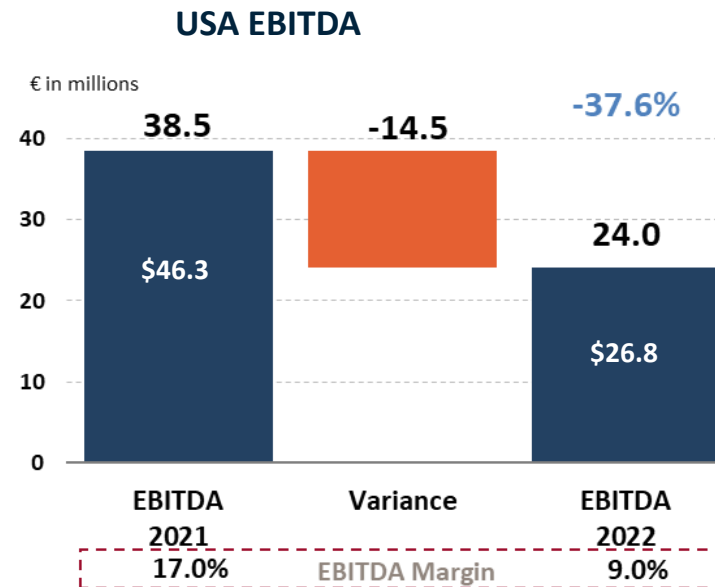
Performance by Region



USA Top Line Growth Driven by Improved Prices and Volumes. Rise in Production and Imported Cement Cost Impacted Profitability Margin.



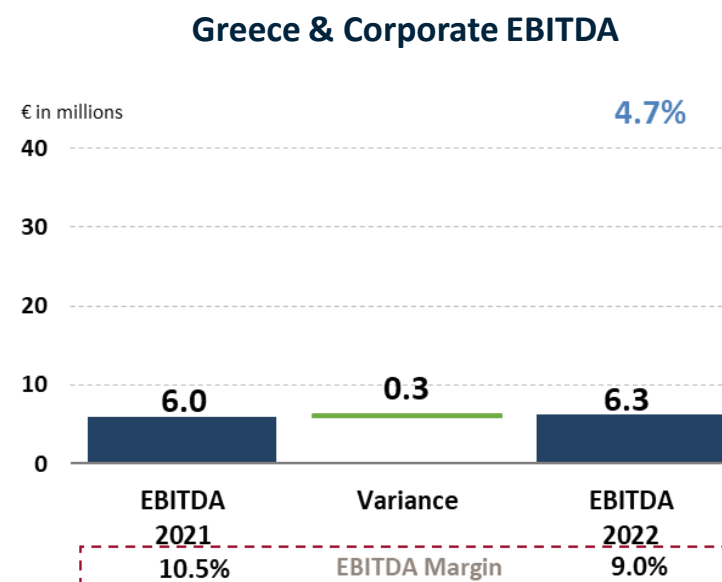
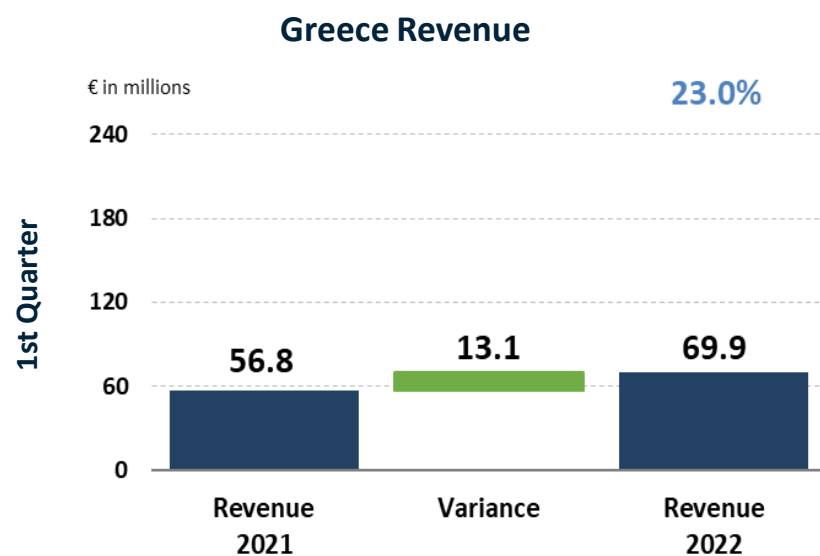
€+18.5m translation impact; 9.6% growth in local currency



€+1.7m translation impact; 42.1% decline in local currency

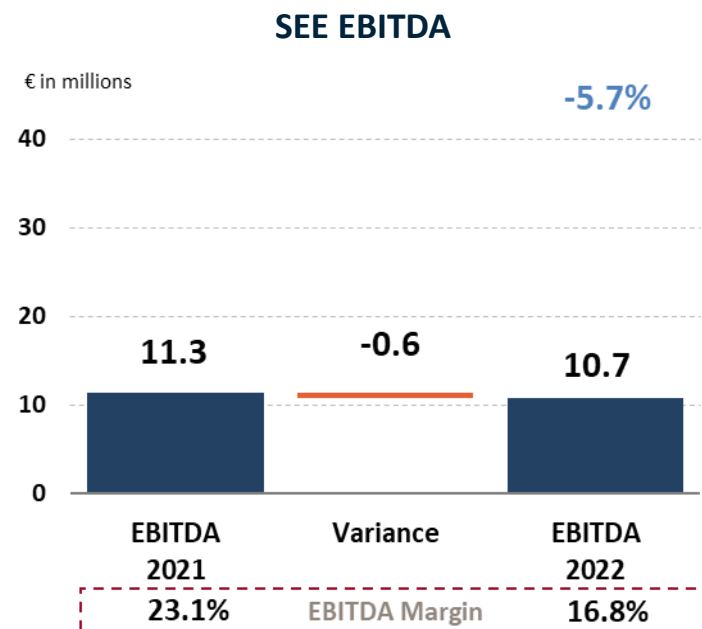
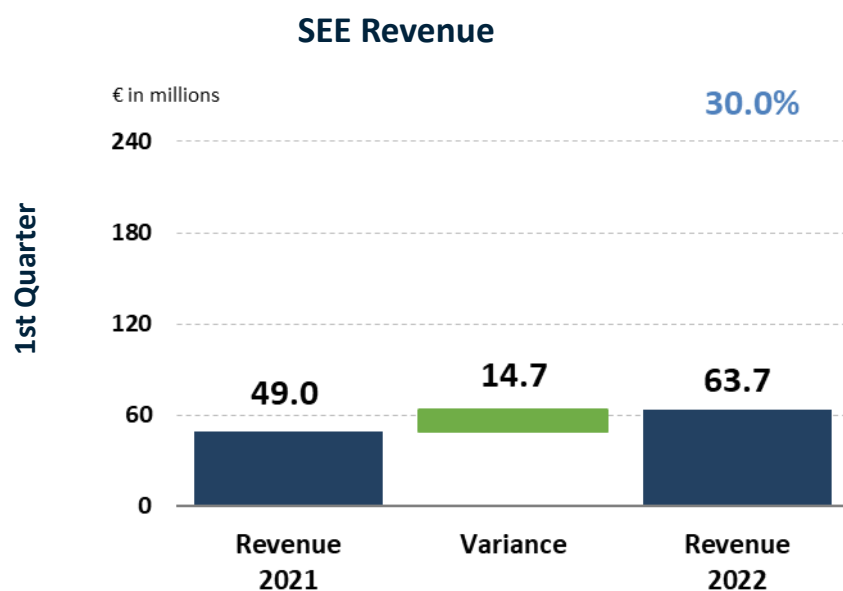
- US Revenue up 17.8% (+9.6% in \$ terms) to €268m. Gradual revenue impact of price increases implemented in January across all regions and products. Second round of price increases in June.
- EBITDA in Q1 2022 dropped by 37.6% to €24m. High cost of imported cement compressed profitability margins. Significant rise in CoGS (imported cement, logistics, energy, raw materials).
- Solid demand for housing (single-home and multi-family), low housing inventory, new commercial, DOT and public projects and strong project backlog.
- Shortage of labor, trucks and raw materials in the construction industry.
- Switch to low-carbon cement (Type IL) continued as planned.

Improved Revenue in Greece & WE in Q1 2022. Stable EBITDA.



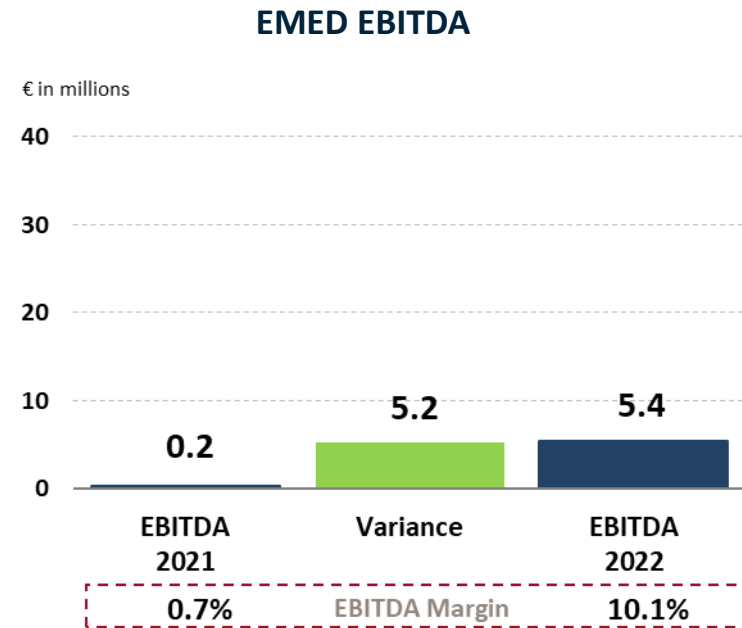
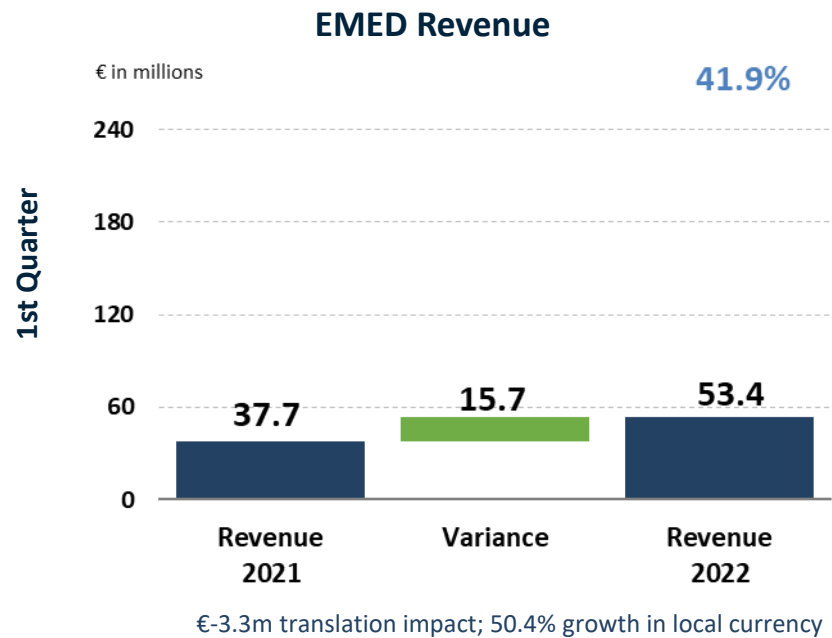
- Revenue increased by 23.0% to €70m. Higher domestic cement sales volumes partly offset drop in exports.
- EBITDA stable at €6.3m as significant domestic and export price increases just covered rising costs. Further price increases implemented towards the end of Q1.
- Kamari calciner to be completed towards year end. New silos under construction for lower carbon cement. Projects to increase alternative fuel usage in Thessaloniki.
- Manufacturing digitalization projects under way.

Favorable SEE Market Demand Supported Volume and Price Growth. Decline in Profitability Margin.



- SEE Revenue in grew by 30.0% to €64m. Robust price increases in all countries, as well as overall volume growth in the region.
- EBITDA slightly down by -€0.6m to €11m. Elevated energy cost levels expected to be outpaced by Q2 price increases.
- Alternative fuels usage increased in Bulgaria reaching peak level of AF substitution. Investment in solar projects progressing.

EMED Revenue and EBITDA Growth Attributed to Egypt's Performance. Lower Volumes in Turkey.



- Strong growth by 41.9% in EMED Revenue to €53m supported by improved pricing. Stable volumes in Egypt, while sales in Turkey affected by severe winter conditions.
- EBITDA reached €5.4m (vs €0.2m in Q1 2021) mostly attributable to Egypt. Price increases in both countries covered rising energy cost, inflationary pressure and weaker y-o-y EGP and TRY.
- In Egypt the cement market was resilient. Production control mechanism expected to be renewed beyond June.
- In Turkey market demand contracted due to adverse weather and reduced public works spending.

Brazil – Joint Venture: Cimento Apodi

- Cement demand in Brazil in Q1 2022 reached 14.8m tons, -2.4% down y-o-y, affected by heavy rain and the new Omicron variant at the beginning of the year.
- The Brazilian economy recorded rising inflation and interest rates.
- Selling Prices +11% increase y-o-y, though not sufficient to offset the increasing input costs.
- In local currency, Revenue was up 9% and EBITDA was down by 49%.





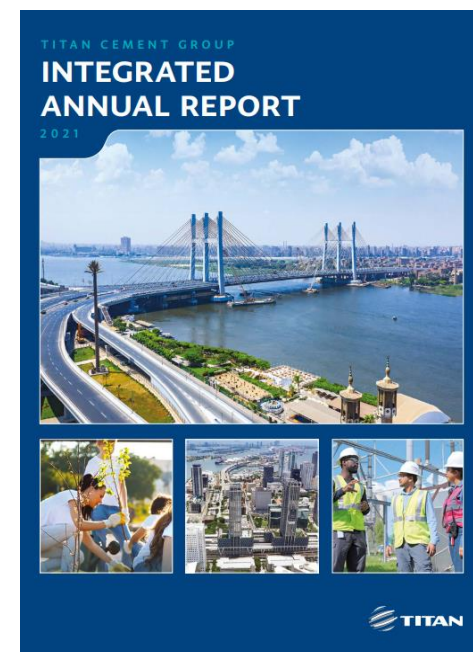
ESG Performance and Targets

**NET
ZERO**

Future-Ready For a Net Zero World. Accelerating the Pace to Meet the Group's 2030 Carbon Footprint Reduction Targets.

Q1 Highlights

- 6.6% lower net specific CO2 emissions in Q1 2022 (vs. Q1 2021).
- Installation of pre-calcliner at Kamari plant near Athens, progressing as scheduled.
- Expansion of Type IL cement sales continues in Titan America – now available also in New Jersey and NY metropolitan area.
- Pilot carbon capture unit installation at Kamari plant near Athens, in the context of the EU Funded CCU project RECODE.
- Launch of ENVIRA in Greece, an innovative ready-mix concrete, contributing to climate change adaptation.



Outlook



Outlook 2022

Group	<ul style="list-style-type: none">• Geopolitical uncertainties lead to unprecedented energy costs• Robust demand across all regions• Price initiatives in all markets to safeguard profitability• Digital transformation of production processes through AI• Expansion in lower-carbon cement and progress towards 2030 targets
USA	<ul style="list-style-type: none">• Strong market dynamics despite macro risks; investment plan 2021 -2023 to expand effective capacity and capture anticipated market upside
Greece	<ul style="list-style-type: none">• Demand growth from housing & infrastructure projects set to continue; EU funded projects expected to support demand growth
S.E. Europe	<ul style="list-style-type: none">• Positive market outlook maintained with heightened sensitivity to energy prices
Eastern Med.	<ul style="list-style-type: none">• Egypt: Return to positive performance• Turkey: Macroeconomic country risks soften construction outlook
Brazil	<ul style="list-style-type: none">• Stable performance in a year of important political developments

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- decreases in the availability of or increases in the cost of raw materials;
- risks inherent to operating in emerging markets;
- risks related to minority interests, minority participations and joint ventures;
- fluctuations and risks of business interruptions, including as a result of natural disasters;
- fluctuations in distribution costs;
- entry into new geographic markets, or expansion (including by means of acquisition) in existing markets;
- fluctuations in currency exchange rates and other financial market conditions;
- competition in the markets in which the Group operates;
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