



#### Financial Results – 1<sup>st</sup> Quarter 2014



Investors' and Analysts' conference call

Athens, 15th May 2014

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## **Group Financial Results**

## Market Overviews

## Outlook



## Growth in Greece and South Eastern Europe Stand Out in a Low Seasonality, Non Trend-setting 1<sup>st</sup> Quarter

- □ 7% top-line growth in 1Q 2014.
- □ 31% growth in operating profitability.
- Public Works drive growth in Greek domestic demand for the first time in 7 years.
- Improved performance in South Eastern Europe driven by mild-winter and price gains.
- Growth in US operating profits affected by extreme weather and front-loading of scheduled maintenance.
- Egypt sales curtailed by capacity constraints due to severe gas shortage.



### **Continued Improvement In a Seasonally Weak Quarter**

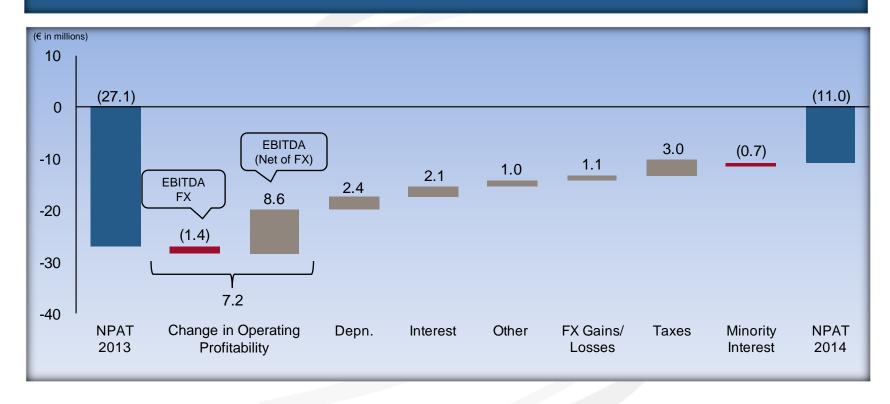
In Million Euro, unless otherwise stated	2014	2013	Variance
Net Sales	251.8	235.2	7.0%
Net Sales excl. Translation Impact	258.3	235.2	9.8%
EBITDA	30.5	23.3	30.9%
EBITDA excl. Translation Impact	31.9	23.3	37.0%
FX Gains/Losses	-0.3	-1.3	
Profit Before Taxes	-9.7	-23.5	
Net Profit after Taxes & Minorities	-11.0	-27.1	
Earnings per Share (€/share) – basic	-0.135	-0.332	

	31 Mar' 14	31 Dec' 13	Variance
Share Price	25.39	19.80	28.2%
ASE Index	1,335.74	1,162.68	14.9%
Net Debt	541	509	6.3%



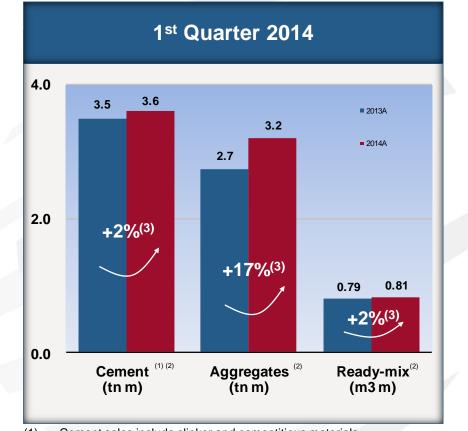
### Net Losses Decline vs. Last Year as Operating Profitability Improves

#### **Evolution of Group Net Profit After Taxes and Minorities**





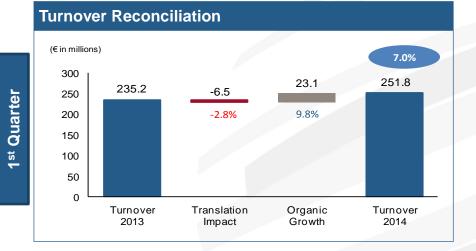
### Growing Demand Across All Regions Offsets Sales Drop Induced by Gas-shortage in Egypt

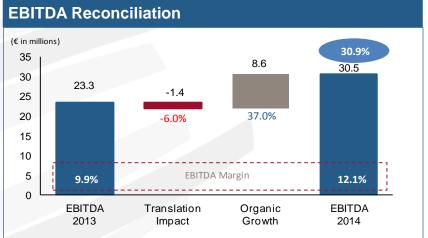


- (1) Cement sales include clinker and cementitious materials
- (2) Includes Turkey, does not include Associates
- (3) % represents performance versus last year



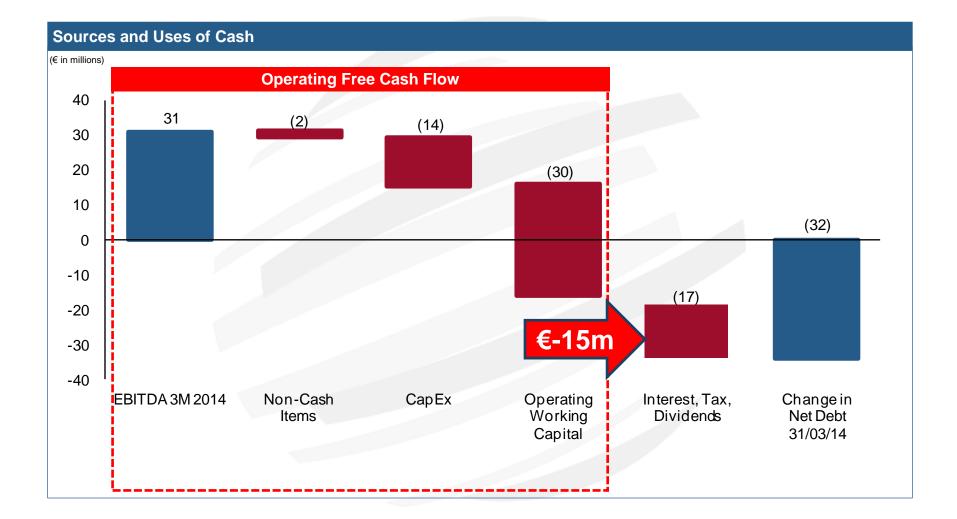
#### Organic Operating Profits on the Rise Despite Negative Impact from Egypt and Extreme Weather in US





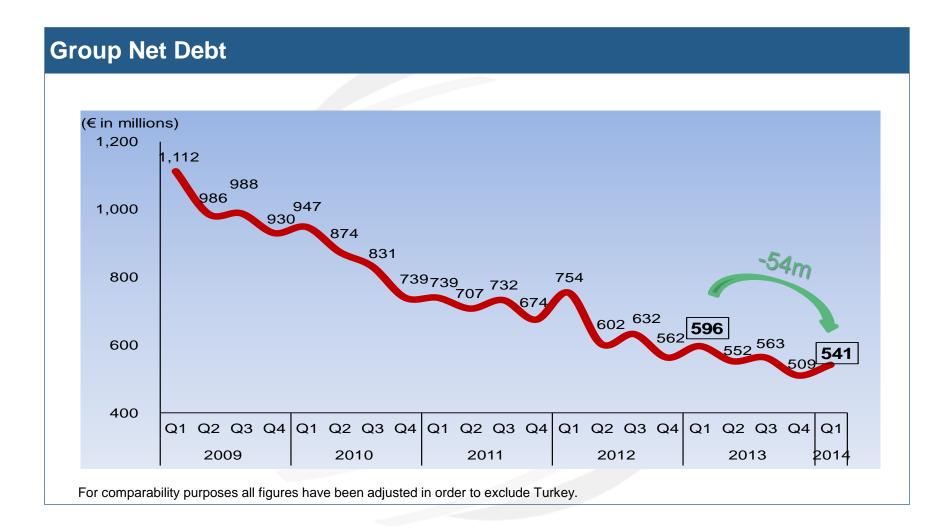


# Seasonally Higher Working Capital Leads to Negative Free Cash Flow





#### Net Debt Reduced by €54M Compared to 1Q13







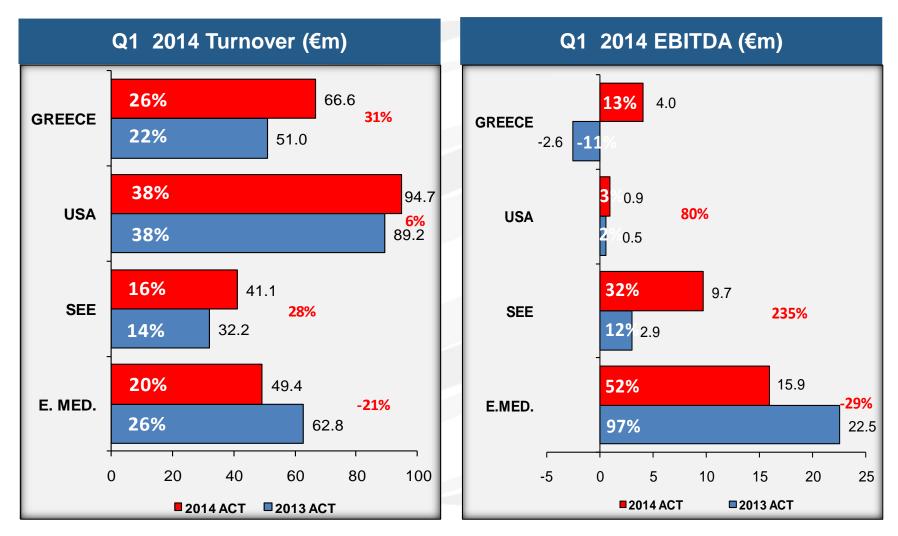
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#### Turnover and Operating Profits Grow Across All Regions Except for Fuel-constrained Egypt

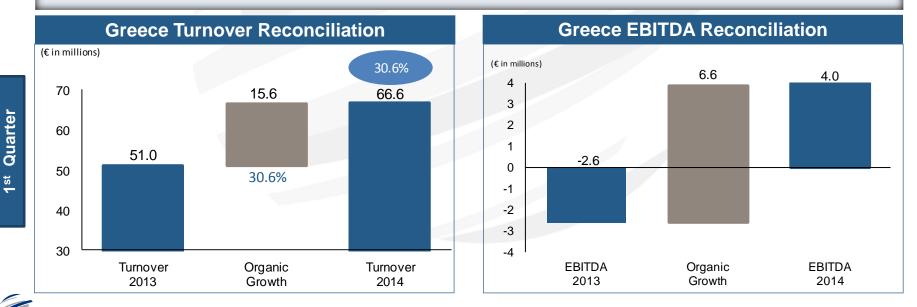


Regional performance includes exports to 3<sup>rd</sup> parties and Terminals



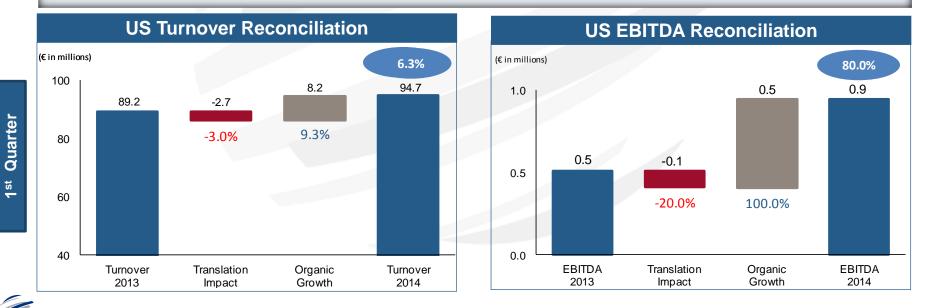
#### **Public Works Drive Domestic Growth in Greece**

- For the first time in 7 years domestic sales of Cement grow by 27%, driven by public works and supported by mild winter.
- Growing exports still support operating rates.
- Prices continue to come under pressure.
- Disciplined management of fixed costs helps augment margins.
- €17m Bad Debt provisions, covering 27% of Trade Receivables.



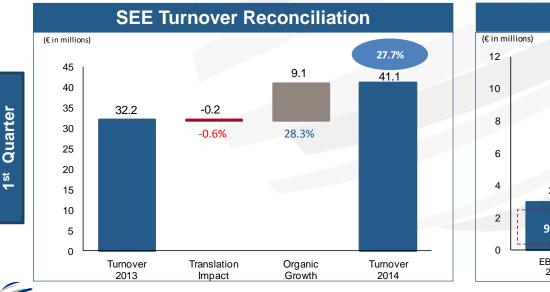
## US Performance Affected by Extreme Weather and Front-Loading of Maintenance Costs

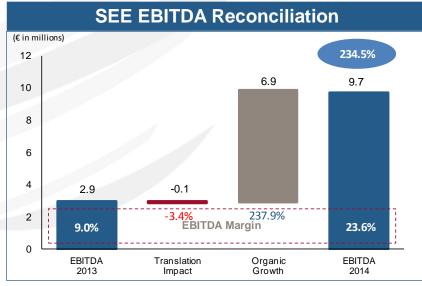
- PCA reports +4.7% average market demand growth in 1Q 2014 USA.
- In Florida cement demand expanded at 23%, while consumption in Mid-Atlantic states hit by severe weather shrunk between 5-14%.
- Successful price increases in Cement, Ready-mix Concrete and Aggregates in 1Q.
- Negative impact on Operating Profits from scheduled front-loading of maintenance.



#### In SEE, Profitability Rebounds as a Result of Growth in Both Sales Volumes and Prices

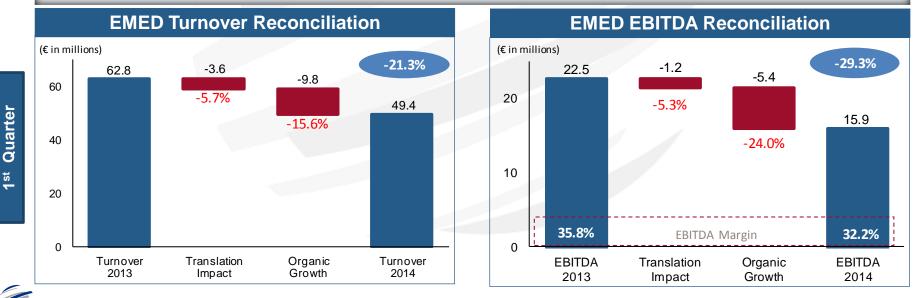
- A mild winter drives stronger construction activity in the South Eastern European region, amidst sluggish economic growth.
- As a result, Cement demand recorded growth in most SEE countries, as compared to last year.
- Further to price correction in the 2H of 2013, SEE also recorded higher average prices vs. last year in 1Q2014.





#### In Egypt, Gas Shortages Affect Sales and Operating Profits

- Challenging business environment due to severe shortage in fuel.
- Egypt market demand growth reported at +2%.
- Titan Cement production curtailed by almost 1/3, leading to 24% reduction in sales volume.
- Cement prices increase in respond to rising input costs and short supply situation.
- Residual increase in Egyptian gas costs vs. 1Q 2013.





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- Greece: demand to grow, underpinned by public works
- US: recovery momentum set to continue
- South Eastern Europe: no catalyst for growth yet visible
- Eastern Med: resilience in a challenging environment

**Group priorities:** 

- Maintain productivity gains
- Focus on operating excellence
- Position for growth

